



# Building a Better Delivery Partner Ecosystem



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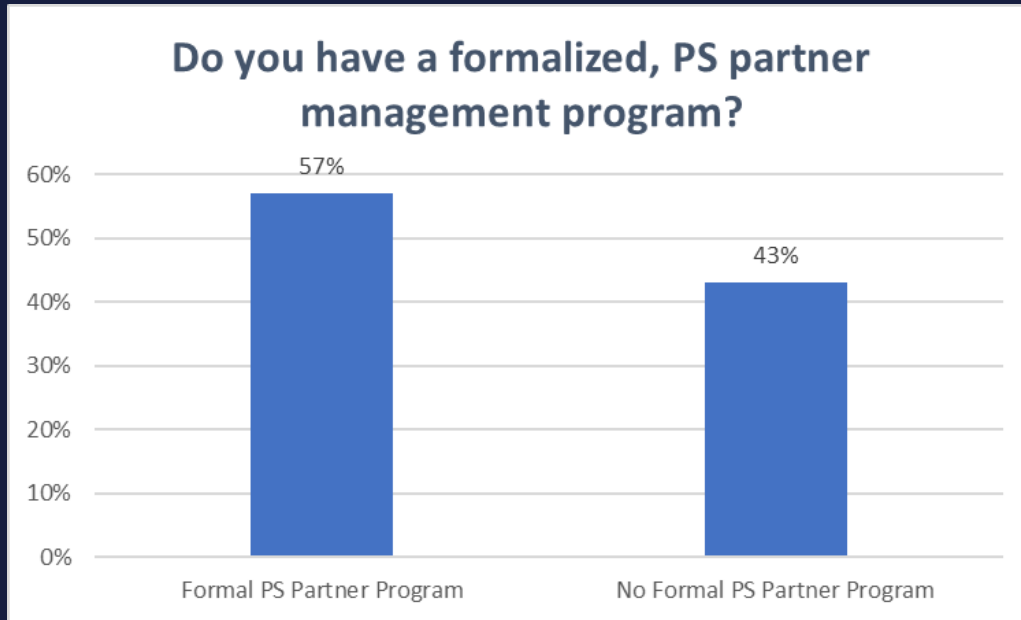
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# AGENDA

- 1 | Overview of Partner Framework
- 2 | Group Exercise: Prioritize Topics
- 3 | Hot Topics Discussion and Content
- 4 | Wrap-Up

# Delivery Partner Program



## Observation

The frequency of having a formal partner program has been increasing and is now a common practice. This seems to be a growing trend.



## Polling Question

Do you have plans to make significant changes to your partner ecosystem within the next 12 months?

- a. Yes
- b. No





# Delivery Partner Framework – ‘Checklist’

Program	Acquire	Offers	Train	Govern
<ul style="list-style-type: none"> <li>● Charter</li> <li>● Goals and Objectives</li> <li>● Corporate Strategy Alignment</li> <li>● Organizational Structures</li> <li>● Financials</li> <li>● Practice Integration &amp; Alignment</li> </ul>	<ul style="list-style-type: none"> <li>● Resource profiling</li> <li>● Staffing Models</li> <li>● Business Model</li> <li>● Investments</li> <li>● Type Selection (GSI, Regional, Boutique)</li> <li>● Contracts, SLA's</li> <li>● Rules of Engagement</li> </ul>	<ul style="list-style-type: none"> <li>● Subcontract</li> <li>● Joint Solutions</li> <li>● Targeted Solutions Delivery</li> <li>● Embedded services</li> <li>● Partner Support Solutions</li> <li>● Geographic Solutions</li> <li>● Off/Near Shore</li> <li>● Strategic Service Offerings</li> </ul>	<ul style="list-style-type: none"> <li>● Delivery Training</li> <li>● Product Training</li> <li>● Methodology Training</li> <li>● Shadow Programs</li> <li>● Path –To– Proficiency</li> <li>● PS Sales Training/Support</li> <li>● Certification Programs</li> <li>● Delivery Support Model</li> <li>● Knowledge Sharing</li> <li>● IP Portal</li> </ul>	<ul style="list-style-type: none"> <li>● Delivery Metrics</li> <li>● Resource Metrics</li> <li>● Financial Metrics</li> <li>● Customer Satisfaction Monitoring</li> <li>● Communication Protocols</li> <li>● Reporting Processes</li> <li>● Escalation Management Process</li> <li>● Risk Mitigation Processes</li> </ul>

The nCloud Partner Framework provides a structured model with defined processes and best practices for developing or improving a delivery partner ecosystem



## Polling Question

Which of the 5 categories is a priority for you?

- a. Program foundations and alignment
- b. Partner selection and acquisition
- c. Developing joint offers/solutions
- d. Training and enablement
- e. Governance

# Program





**Our executive team is considering a consolidation of all partner activity under the channels organization. Have you seen this in other places? Does this make sense for us?**

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# Program: Considerations

## Program

- Charter
- Goals and Objectives
- Corporate Strategy Alignment
- Organizational Structures
- Financials
- Practice Integration & Alignment

- Charter: Often forgotten but extremely critical
- Goals and Objectives: Does this need to be profitable, neutral, or investment
- Organizational Structures: Which organization OWNS the resources
- Metrics and KPI's: Key components of the Charter to drive down stream decisions

# Partner Selection



**Our sales organization would like all delivery work to go to partner XYZ, but they lack delivery skills and have not been a good partner to our PSO.**

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# Acquire: Considerations

## Acquire

- Resource profiling
- Staffing Models
- Business Model
- Investments
- Type Selection (GSI, Regional, Boutique)
- Contracts, SLA's
- Rules of Engagement

- Type Selection: Different partners provide different capabilities/opportunities/Challenges
- Joint Business Model: Both organizations have financial considerations, transparency is critical
- Rules of Engagement: Establish clear swim lanes to avoid down stream conflicts between partners and PSO
- Resource Profiles: Clear and transparent guidance on initial resources skills



# Developing Offers



**We would like our partners to deliver 90% of the project but need to include Quality Assurance from our team. How do we convince the partner to accept this?**

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# Offers: Considerations

## Offers

- Subcontract
- Joint Solutions
- Targeted Solutions Delivery
- Embedded services
- Partner Support Solutions
- Geographic Solutions
- Off/Near Shore
- Strategic Service Offerings

- Joint Solutions: Best practice for providing value to customer as well as PSO/Partner
- Partner Support Solutions: Good for assisting with Time-To-Value and QA
- Strategic Services Offerings: Resident experts and TAM type services

# Training



**Who owns responsibility, and pays for all this training?**

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# Training: Considerations

## Train

- Delivery Training
- Product Training
- Methodology Training
- Shadow Programs
- Path –To-Proficiency
- PS Sales Training/Support
- Certification Programs
- Delivery Support Model
- Knowledge Sharing
- IP Portal

- Path-To-Proficiency: Establish the total skillset and experience required for success in the role
- Methodology Training: Have partners learn/follow your best practices as a baseline
- Shadowing Programs: Real world situations provide multiple levels of training and feedback
- Knowledge Sharing: Sometimes you need to share the recipe for your secret sauce

# Govern



**Our delivery partners are reporting great successes with customers but our surveys contradict that information. How should we address this?**

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# Governance: Top Concerns

## Govern

- Delivery Metrics
- Resource Metrics
- Financial Metrics
- Customer Satisfaction Monitoring
- Communication Protocols
- Reporting Processes
- Escalation Management Process
- Risk Mitigation Processes

- Customer Satisfaction: Core metrics for determining the success of a partner program
- Metrics: Agree upon and share key numbers across Delivery, Resources, and Financials
- Escalation Management: Agree upon a core process and STICK with it

# Session Summary

- Solidify your PSO and partner program charters if you have not done so already
- If successful Project/Solution delivery is a primary objective, keep this function within the PSO
- Build your partnerships based on trust and transparency to drive success for BOTH organizations
- Develop your own 'Checklist' to help frame and grow your delivery partner ecosystem



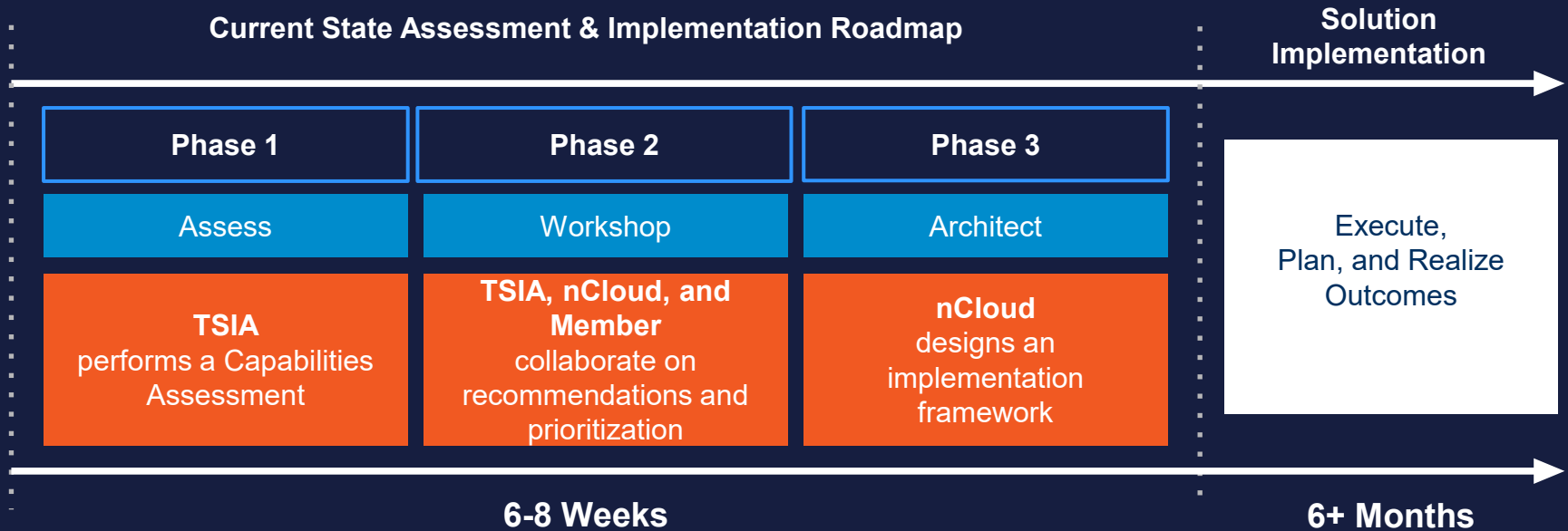


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# QUESTIONS?

# The Approach: Actionable Implementation Roadmap

Attacking these challenges head-on requires a strong understanding of the company's situation and a definitive path forward. TSIA and nCloud Integrators combine assessment, workshoping, and solution design to create an actionable implementation roadmap – the first step on the path to achieving outcomes.





# THANK YOU

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